Military Support to Shaping Operations JOC

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USJFCOM J9

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Overview of Concept

- **Military Problem: In the complex future environment, economic, demographic and societal stressors will lead to areas of instability. Future state and non-state adversaries, to include extremist ideologues, will use all means available to:**
  - **exploit this instability by undermining partnerships and further destabilizing weak governments,**
  - **deny or disrupt US influence or access, and**
  - **gain sanctuary in ungoverned, unstable, and remote areas**

The future Joint Force Commander must be capable of working *both unilaterally and* closely with multinational, interagency and other partners to maintain or enhance stability, prevent or mitigate crises and set the conditions for access and responsive crisis intervention.

- **Scope: This JOC will focus on the actions a joint force commander might take in the context of unified action to advance US interests by:**
  - **building partnership capacity**
  - **influencing non-partners and potential adversaries**
  - **mitigating the underlying causes of conflict and extremism; and**
  - **setting the conditions that enable rapid action when military intervention is required**

Overview of Concept

- **Proposed Solution: The Joint Force, as a part of a larger multinational and interagency effort, conducts continuous, anticipatory shaping operations that build partnerships with governmental, nongovernmental, regional and international organizations and reduce the drivers of conflict and instability in order to prevent or mitigate conflict or other crises and set the conditions for success in other operations—all aimed at a secure global environment favorable to US interests.**

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Way Ahead

- **Way Ahead:**
  - **Expeditionary Warrior 2007**
  - **Concept Integration/Shaping LOEs (Feb-Mar 07)**
  - **Staffing (Apr – Jul 07)**
  - **Version 1.0 delivered (Aug 07)**
  - **Capabilities Based Assessment (FY08)**

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Shaping Operations Concept Logic

Future Environment for Shaping

- Economic, demographic and societal stressors causing instability and fractured societies in many areas around the globe
- A range of adaptive adversaries challenging our interests and access
- Global insurgency using sophisticated information operations, terrorism and criminal activities as tools
- Emerging competitors at strategic crossroads
- Dynamic coalitions, alliances, partnerships
- Rapidly expanding global and regional information architectures, systems, and organizations, both private and public

Strategic Context:

Traditional, Irregular, Catastrophic, Disruptive Challenges (NDS, NMS, SPG)

2006 QDR Report and QDR Building Partnership Capacity and Strategic Communication Roadmaps

NMSP-WOT

Security Cooperation Guidance

CCJO - the future joint force must be more involved in proactive engagement/crisis prevention… activities complement joint force basing and presence strategies, shaping the environment to establish conditions that enable rapid response should a crisis occur.

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• deny or disrupt US influence or access, and
• gain sanctuary in ungoverned, unstable, and remote areas
The future Joint Force Commander must be capable of working both unilaterally and closely with multinational, interagency and other partners to maintain or enhance stability, prevent or mitigate crises and set the conditions for access and responsive crisis intervention.

Solution Central Idea (draft): **The Joint Force, as a part of a larger multinational and interagency effort, conducts continuous, anticipatory shaping operations that build partnerships with governmental, nongovernmental, regional and international organizations and reduce the drivers of conflict and instability in order to prevent or mitigate conflict or other crises and set the conditions for success in other operations—all aimed at a secure global environment favorable to US interests.**

Functional and Operational Capabilities

Risks and Their Mitigation

Shaping JOC Timeline

Date	Event	Focus/Outcome
16-18 Aug 06	EUCOM coordination	TOR / Game plan, Core Team meeting
19-21 Sep 06	AO workshop	Military Problem, Scope
20 Oct 06 v 0.1	OPSDEPs IPR	Outline approval; guidance from senior leadership
23-27 Oct 06	PACOM TSC Conference	Clear understanding of PACOM TSC challenges
30 Oct-3 Nov 06	EUCOM TSC Conference	Clear understanding of EUCOM TSC challenges
Oct-Dec 06	EUCOM Experimentation	Focused results addressing EUCOM challenges
4-8 Dec 06	US-CREST Conference	Conflict prevention in a multinational environment
1-9 Dec 06	Terminal Fury 07	Understand PACOM shaping challenges
8-22 Dec 06	AO-level informal review	Informal feedback from community of interest
21-26 Jan 07	Expeditionary Warrior	Responsive crisis intervention
21-22 Feb 07	LOE 1	Examine influence theme
6-7 Mar 07	LOE 2	Examine access theme
TBD Mar 07	LOE 3	Examine BPC/TSC reform theme (EUCOM hosted)
TBD Mar/Apr 07	Writing Workshop	LOE incorporation
Apr 07 v 0.3	Red Team review	Critique – how to defeat concept
May 07	Writing Workshop	Red Team incorporation
Jun 07 v 0.5	Planner 136 staffing	JSAP 136 feedback to refine concept
Jul 07 v 0.7	GO/FO 136 staffing and CRC	JSAP 136 feedback. Identify and resolve issues
Aug 07 v 0.9	JCS brief	V 1.0 approval

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